



# Moving winners forward

IPMA International Project Excellence Awards  
Application Year 2012



The recent and current international context represents that not only the world will never be as before, but it will undergo continuous unpredictable changes. Many more projects in all fields, impossible to be envisaged now, shall be conceived and implemented to face and ride those changes.

To successfully accept the challenge it could only be possible with widely disseminated project management skills. Ordinary skills could however not be sufficient to pursue the success of new projects: excellent project management is becoming more and more necessary. The IPMA's International Project Excellence Award, based on the IPMA Project Excellence Model, is the effective means to assess own project management excellence through benchmarking with both the Model and other Applicants.

I am therefore delighted to invite you to apply for the IPMA's International Project Excellence Award 2012 and enjoy the benefits from taking part in the process and benchmarking with previous and current Applicants and Winners.

As a previous Award participant let me add: don't miss this exciting opportunity!

**Roberto Mori**  
President of IPMA



It is undoubtful that project management is the wave of the future. Project oriented organizations have to deal with an increasing number of more and more complex projects. Customers expect better results in less time with fewer resources. It is not enough to perform very well to stay competitive. In many cases only excellent projects are good enough. But how can we know whether our projects are excellent?

IPMA supports the project management community with a unique benchmarking tool. The IPMA Project Excellence Model allows assessment even of very different projects. This model and the mature assessment process are the basis for the assessment of projects for the IPMA International Project Excellence Award. Experienced assessors have been using this method successfully for years. Even when projects were not official winners, the feedback from the assessing process has always been very well appreciated by the assessed project teams.

Therefore it's my pleasure to invite you to enter the competition for the IPMA International Project Excellence Award 2012 and let your project be assessed by the experience assessors!

**Nino Grau**  
IPMA Vice President Awards

# Achieve high performance in project management

## Objectives

The IPMA annually presents project management awards to project management teams that exploit and can prove great achievements in project management.

The IPMA International Project Excellence Award supports professional project management in achieving high performance in projects and identifies projects as examples of excellent project management.

By rewarding teams that prove their success in project management, IPMA recognizes and acknowledges excellent and innovative projects.

The IPMA PE Award motivates project teams to identify and optimize the use of their strengths.

## Award Categorisation

Projects from different industries and with certain amount of effort in time and cost can apply for the IPMA International Project Excellence Awards. Since 2010 the applicants for the IPMA International Project Excellence Award have the possibility to apply in three Award categories: Project Excellence in Medium-, Big- and Mega-Sized Project.

(see the table below)

Criteria	Project Excellence in Medium-Sized Projects	Project Excellence in Big-Sized Projects	Project Excellence in Mega-Sized Projects
Project duration	–	at least 1 year	at least 2 years
Phases completed	all finished	all finished	all finished
Project deployment (in months after project completion)	at least 3 months	at least 3 months	at least 6 months
Budget	–	at least 5'000'000 Euro	more than 100'000'000 Euro
Number of people involved in the project	–	at least 50	over 100
External sub-contractors and independent organisations involved	at least 1	at least 1	at least 3
Multicultural characteristics	is an advantage	is an advantage	is an advantage

# IPMA Project Excellence Award



## Special Benefits for the Winners

- **Prestige:**

The IPMA International Project Excellence Award offers a considerable gain of prestige. Award Finalists and Award Prize Winners are published and the logo of the IPMA International Project Excellence Award is available for company documents and publications. This enables the team to show that it is one of the most successful and internationally recognized project teams.

- **Exchange experience:**

Award Finalists are invited to pass on their experience of "Project Excellence" at the annual IPMA World Congress for Project Management.

- **Leading project team:**

This is an outstanding opportunity to show their status as a leading project team and to exchange professional experience with the other winners.

- **IPMA World Congress:**

The IPMA World Congress documents and other publications provide further opportunities to demonstrate the excellent "Project Achievement" of the team and the organization responsible.

## General Benefits

- **Improvement areas:**

Applicants find out in which areas their project work can be improved, and experience what promising project management in its entirety means.

- **Benchmarking:**

A unique form of benchmarking for project work (Project Benchmarking) results from both the comparison of best project teams performance and the individual project report issued by the international assessors team.

## Award Winners

**2011 Big-Sized Projects Award Winner** Qatar Modular Replacement by GE Oil & Gas - Contractual Services, Italy

**2010 Mega-Sized Projects Award Winner** CNOOC Huizhou Refinery Project by CNOOC Huizhou Refinery, China

**2010 Mega-Sized Projects Award Winner** Velaro RUS by Siemens, I MO RS PT HI, Germany

**2009 Big-Sized Projects Award Winner** Well Modernisation Program by Member of OMV Group, Romania

**2009 Mega-Sized Projects Award Winner** T3 Airport Expansion Project by Siemens Ltd China, Siemens Industry Sector - Mobility Division, China

**2008 Award Winner** Lomellina 2 Project by Foster Wheeler Italiana SpA, Italy

**2007 Award Winner** Technological Revamping Project of 150,000 t/a Acetic Acid by Jiangsu Sopo (Group) Co. Ltd., China

**2006 Award Winner** TDN REWE IP-VPN 2 by T-Systems International, Germany

**2006 Mega PE Award Winner** Shenzhou 6-Manned Spaceship by Chinese Academy of Space Technology, China

Information about all Award Winners: [www.ipma.ch/awards](http://www.ipma.ch/awards)

# Finalists 2011\*

Project	Organization	Award status
Project Excellence in Mega – Sized Projects		
China Xi'an 2011 International Horticultural Exposition Preparation Project, China	Preparatory Office for Xi'an International Horticultural Exposition, China	Finalist
Damavand Combined Cycle Power Plant (phase 1), Iran	Mapna Combined Cycle Power Plants Construction & Development Co. (MD-2), Iran	Finalist
Fajr II Power Plant, Iran	Fajr Petrochemical Company, Iran	Finalist
National Capital Power Station Dadri, Stage – II (2X490 MW), India	NTPC Ltd, India	Prize Winner
Polypropylene Project 2X300KTY – Panipat, India	Tecnimont S.p.A., Italy	Prize Winner
Project Excellence in Big – Sized Projects		
Carbon Dioxide Recovery, Bahrain	Tecnimont ICB Private Ltd, India	Prize Winner
Corporate CRM System, Russia	Sberbank of Russia, Russia	Finalist
New Public Hospital in Legnano, Italy	Techint Engineering & Construction, Italy	Finalist
Qatar Modular Replacement, Qatar	GE Oil & Gas – Contractual Services, Italy	Award Winner
Renewal of Closed Circuit Television Terminal 1 and Terminal 2 / Munich airport, Germany	Munich Airport – IT department, Germany	Finalist
Sole Integrated Information System for the National Health Insurance House in Romania, Romania	Hewlett Packard (Romania) SRL - prime contractor and SIVECO Romania SA - subcontractor, Romania	Finalist
UPS Worldport Expansion Project, USA	Siemens Industry Inc. / Siemens AG, Germany	Prize Winner
Project Excellence in Medium – Sized Projects		
Development and implementation of NCTS and NCTS/TIR Security and Safety Aspects on NCTS customs offices level, Romania	SIVECO Romania SA, Romania	Prize Winner

\*in alphabetical order by project name

# IPMA Project Excellence Model

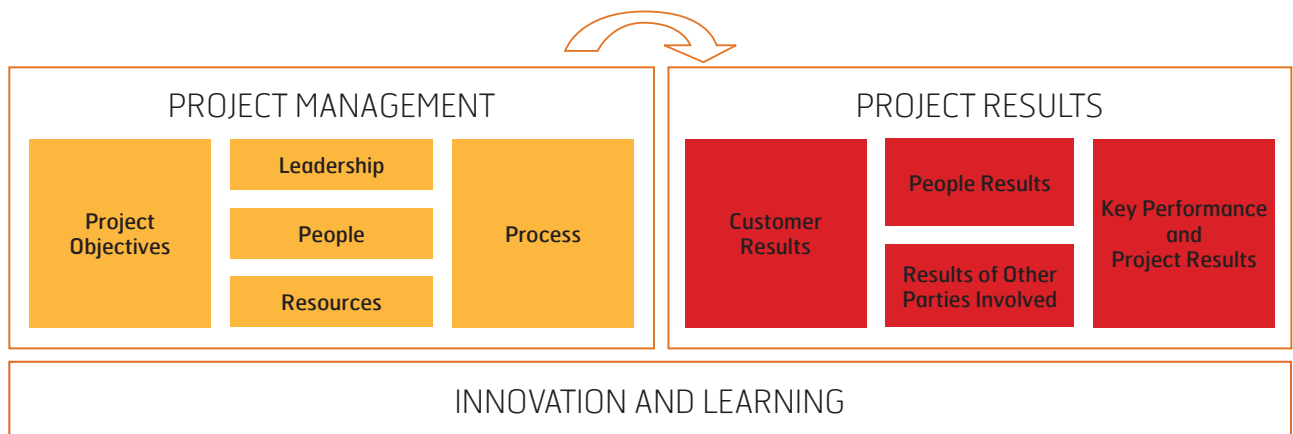
The IPMA Project Excellence Model helps a project team to reflect on its own strengths and potential improvement areas.

The model is an adaptable and open concept. It allows many different project approaches to be used and should gain major benefits for future projects. The IPMA Project Excellence Model divides the assessment criteria into two sections:

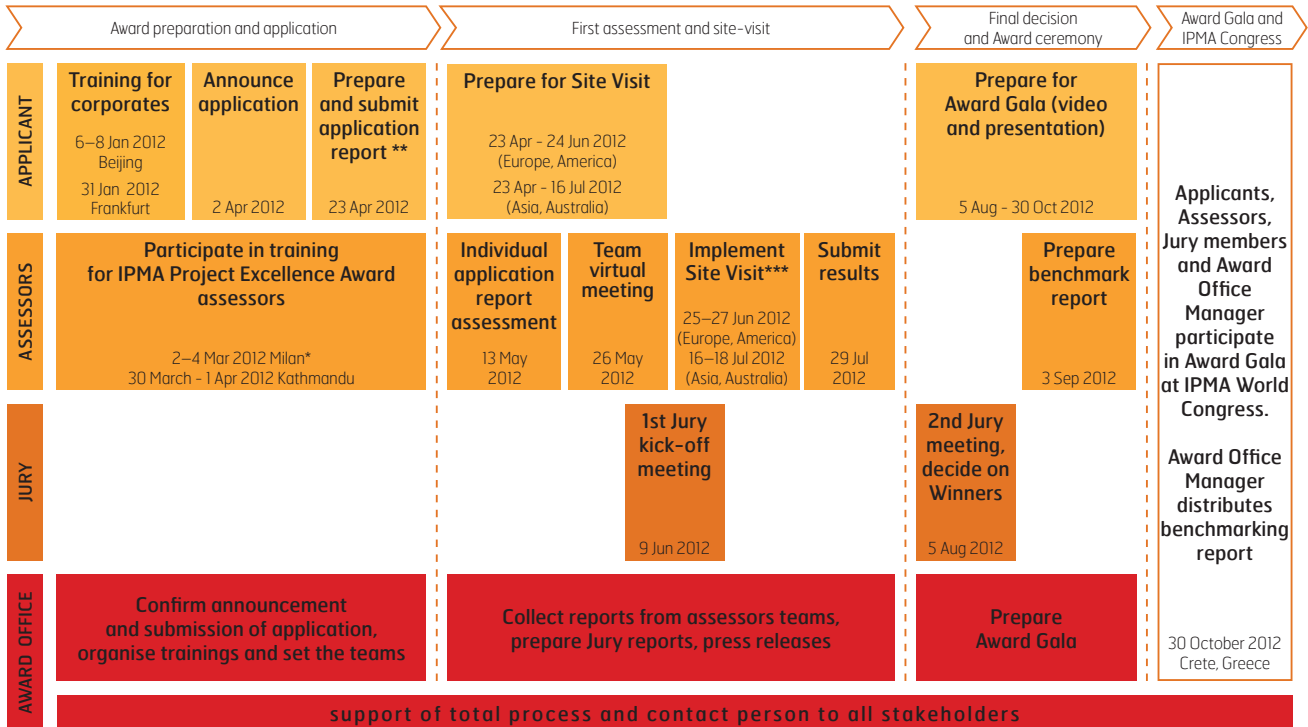
- Project Management: What is the project like? How is it managed?
- Project Results: What does the project achieve? What comes out of it?



For information about the assessment criteria and scoring points of the IPMA Project Excellence Model, see: [www.ipma.ch/awards](http://www.ipma.ch/awards)



# Overall Process



\* Assessors training and advanced PE Award training

\*\* for Medium-Sized Projects - 15 pages required, for Big- & Mega-Sized Projects - 35 pages required.

\*\*\* for Medium-Sized Projects - Site Visit for 1,5 day, for Big- & Mega-Sized Projects - Site Visit for 3 days.



**Integrating  
Project  
Management  
Standards**

Crete, Greece, 29-31 October 2012  
The only benchmark class of award ceremony

# Costs for Application

Project Types	Non-MA applicant	MA applicant	National Award Winners
Project Excellence in Medium-Sized Projects	4'000 Euro	3'000 Euro	20% discount
Project Excellence in Big-Sized Projects	6'000 Euro	5'000 Euro	20% discount
Project Excellence in Mega-Sized Projects	8'000 Euro	7'000 Euro	20% discount

Applicants who receive a Site Visit by an IPMA assessor team are also required to cover the travel and subsistence costs of all assessors (flight tickets, hotel, subsistence and visa costs).

#### **In case of application withdrawal the applicant is required to cover:**

- 20% of the fee – before the submission of the application report
- total fee – after submission of the application report.

## Award Process

Every application report that is submitted is assessed by a team of at least three assessors (Medium Projects) and four assessors (Big and Mega Projects). The assessors have extensive experience in project management. Based on the application report the assessors make the first assessment and prepare for the next assessment step. All applicants will be visited for two or three days by the assessment teams. The objective of the Site Visit is to complete the assessment and to answer the assessors' additional questions. Then the project is finally assessed by the assessment team.

The Award Jury accompanies the assessment process. The Award Jury members represent companies, authorities and other organisations practising project management. They decide, on the basis of the final assessments, which project teams will be the Finalists. From Finalists the Award Jury selects Prize Winner(s) and Award Winner per category.

All projects who receive a Site Visit will receive a benchmark report from the assessment team.

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IPMA also organizes the **IPMA Research Award** as well as the **Young Project Manager Award**.  
Further information: [www.ipma.ch](http://www.ipma.ch)

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international  
project  
management  
association